

Note: This document has been translated from the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.



Sumitomo Osaka Cement Co., Ltd.

Summary of Consolidated Financial Results for the Fiscal Year Ended March 31, 2026 (JGAAP)

(May 13, 2026)

Company name	Sumitomo Osaka Cement Co., Ltd	Stock Exchange Listing	Tokyo
Stock code	5232	URL	https://www.soc.co.jp/
Representative (Job Title)	Representative Director, President	(Name)	Hirotsune Morohashi
Contact Manager (Job Title)	General Manager, Corporate Planning Department	(Name)	Masahiko Ebisui (TEL) +81-3-6370-2725
Scheduled date for the Ordinary General Meeting of Shareholders	June 25, 2026	Scheduled date to commence dividend payments	June 26, 2026
Scheduled date of submission of annual securities report	June 24, 2026		
Availability of preparation of supplementary explanatory materials for financial results:		Available	
Availability to hold financial briefings:		Available (for institutional investors and securities analysts)	

(Figures are rounded down to the nearest million yen)

1. Consolidated Financial Results for the Fiscal Year Ended March 31, 2026 (From April 1, 2025, to March 31, 2026)

(1) Consolidated Operating Results (% indicates year-on-year change)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of the parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
FY ended March 31, 2026	223,686	1.9	13,648	45.9	14,405	53.8	11,214	24.5
FY ended March 31, 2025	219,465	(1.4)	9,351	29.0	9,367	10.5	9,008	(41.3)

(Note) Comprehensive income FY ended March 31, 2026 13,237 million yen [122.8%]
FY ended March 31, 2025 5,942 million yen [(63.5%)]

	Basic earnings per share	Diluted earnings per share	Return on equity	Ratio of ordinary profit to total assets	Operating profit margin
	Yen	Yen	%	%	%
FY ended March 31, 2026	349.58	–	5.8	4.0	6.1
FY ended March 31, 2025	270.37	–	4.7	2.6	4.3

(Reference) Share of profit (loss) of entities accounted for using the equity method:

FY ended March 31, 2026 265 million yen
FY ended March 31, 2025 (0) million yen

(2) Consolidated Financial Status

	Total assets	Net assets	Equity ratio	Net assets per share
	Millions of yen	Millions of yen	%	Yen
As of March 31, 2026	361,980	197,948	54.0	6,162.78
As of March 31, 2025	353,029	193,660	54.1	5,793.86

(Reference) Equity As of March 31, 2026 195,306 million yen
As of March 31, 2025 191,097 million yen

(3) Consolidated Cash Flow Status

	Cash flow from operating activities	Cash flow from investing activities	Cash flow from financing activities	Cash and cash equivalents at end of period
	Millions of yen	Millions of yen	Millions of yen	Millions of yen
FY ended March 31, 2026	34,539	(28,566)	(5,954)	16,588
FY ended March 31, 2025	24,885	(21,816)	(5,341)	16,511

2. Dividend Status

	Full-year dividend					Total dividends (total)	Dividend payout ratio (consolidated)	Dividend on equity (consolidated)
	End of 1Q	End of 2Q	End of 3Q	Year-end	Total			
	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
FY ended March 31, 2025	–	60.00	–	60.00	120.00	3,964	44.4	2.1
FY ended March 31, 2026	–	60.00	–	60.00	120.00	3,811	34.3	2.0
End of March 31, 2027 (forecast)	–	60.00	–	60.00	120.00		38.0	

3. Consolidated Performance Forecast for the Fiscal Year Ending March,31 2027 (From April 1, 2026, to March 31, 2027)

(% indicates year-on-year change)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of the parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
First half	111,000	4.9	4,500	9.2	4,300	1.6	3,100	(44.6)	97.81
Full year	234,500	4.8	15,000	9.9	14,500	0.7	10,000	(10.8)	315.54

* Notes

(1) Significant Changes in the Scope of Consolidation during the Fiscal Year Under Review: None

(2) Changes in Accounting Policies, Changes in Accounting Estimation or Restatements

- (i) Changes in accounting policies due to the revision of accounting standards: None
- (ii) Changes in accounting policies other than (i): None
- (iii) Changes in accounting estimation: None
- (iv) Restatements: None

(3) Numbers of Shares Issued (Common Shares)

(i) Number of shares outstanding at the end of the period (including treasury shares)	As of March 31, 2026	32,068,117 shares	As of March 31, 2025	33,237,017 shares
(ii) Number of treasury shares at the end of the period	As of March 31, 2026	376,852 shares	As of March 31, 2025	254,255 shares
(iii) Average number of shares during the period	Fiscal year ended March 31, 2026	32,078,913 shares	Fiscal year ended March 31, 2025	33,317,888 shares

(Reference) Overview of Individual Performance

1. Individual Performance of Fiscal Year Ended March 31, 2026 (from April 1, 2025, to March 31, 2026)

(1) Individual Operating Results

(% indicates year-on-year change)

	Net sales		Operating profit		Ordinary profit		Profit	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
FY ended March 31, 2026	179,093	1.3	6,987	130.9	9,114	114.9	8,463	24.5
FY ended March 31, 2025	176,773	(2.6)	3,025	114.3	4,240	15.9	6,799	(47.6)

	Basic earnings per share	Diluted earnings per share
	Yen	Yen
FY ended March 31, 2026	263.83	-
FY ended March 31, 2025	204.08	-

(2) Individual Financial Status

	Total assets	Net assets	Equity ratio	Net assets per share
	Millions of yen	Millions of yen	%	Yen
As of March 31, 2026	305,239	142,371	46.6	4,492.44
As of March 31, 2025	299,440	141,644	47.3	4,294.50

(Reference) Equity As of March 31, 2026 142,371 million yen
As of March 31, 2025 141,644 million yen

2. Individual Earnings Forecast for the Fiscal Year Ending March 31, 2027

(From April 1, 2026 to March 31, 2027)

(% indicates year-on-year change)

	Net sales		Ordinary profit		Profit		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
First half	90,100	5.8	4,200	44.3	3,000	(43.6)	94.66
Full year	188,800	5.4	10,200	11.9	7,000	(17.3)	220.88

*Financial reports are outside of the scope of review by certified public accountants or an audit firm.

* Explanation for the appropriate use of performance forecasts and other special notes:

The statements regarding forecasts of financial results in this report are based on information that is available to the Company at present. Therefore, there might be cases in which actual results differ materially from forecast values due to various factors. Please refer to page 4 of the attached materials for information on the above performance forecasts.

○ Table of Contents of Appendix

1. Overview of Annual Results	2
(1) Overview of Consolidated Operating Results.....	2
(2) Overview of Consolidated Financial Status.....	3
(3) Outlook for Next Fiscal Year.....	4
(4) Basic Policy on Profit Distribution and Dividends for Current and Next Fiscal Years	4
2. Basic Approach to Selecting Accounting Standards	4
3. Consolidated Financial Statements and Significant Notes Thereto.....	5
(1) Consolidated Balance Sheet.....	5
(2) Consolidated Statement of Income and Statement of Comprehensive Income	7
(3) Consolidated Statement of Changes in Equity.....	9
(4) Consolidated Statement of Cash Flow	11
(5) Notes to Consolidated Financial Statements	13
(Notes to Going Concern Assumptions).....	13
(Segment Information etc.).....	13
(Information Per Share).....	17
(Important Subsequent Matters).....	17
4. Supplementary Information.....	18
(1) Consolidated Net Sales and Profit or Loss by Segment (YoY Comparison).....	18
(2) Individual Financial Statements	19
(Individual Balance Sheet).....	19
(Individual Income Statement)	20
(Individual Statement of Changes in Equity)	21

1. Overview of Annual Results

(1) Overview of Consolidated Operating Results

In the current fiscal year under review, the Japanese economy was affected by rising prices; however, it continued to experience a moderate recovery, supported by improvements in employment and income conditions as well as the effects of economic measures and other factors.

In the cement industry, domestic demand for cement was 30,532 thousand tons, down 6.5% from the previous fiscal year, as both public and private sector demand decreased due to a chronic labor shortage and the adoption of the five-day workweek in the construction industry. On the other hand, exports grew by 7.1% year on year. As a result, the total sales volume of domestic manufacturers, including exports, was down 3.8% from the previous fiscal year to 39,299 thousand tons.

Under these circumstances, based on the "FY2023–25 Medium-Term Management Plan," which ends in the current fiscal year, our group has been working on various measures such as "improving profitability of existing businesses" to recover the profitability of the cement business and to improve profitability by acquiring market shares in next-generation optical communication parts; "building a foundation for growth" to expand scale and enhance profitability by investing resources in the electronic materials business for semiconductor manufacturing equipment, expand overseas business (the Australian business), and develop new business in the decarbonization field; and "strengthening management foundation" to develop strategies for human resources, research and development, intellectual property, and digital transformation (DX).

As a result of the above, net sales for the current fiscal year under review totaled 223,686 million yen, up 1.9% from the previous fiscal year, due to increased sales in the cement business and advanced materials business.

In terms of profits, ordinary profit totaled 14,405 million yen, up 5,038 million yen year on year, mainly due to higher profits in the cement business, among others. Despite the recording of impairment losses on non-current assets under extraordinary losses, profit attributable to owners of the parent was 11,214 million yen, a year-on-year increase of 2,205 million yen.

An overview by business is as follows.

1. Cement

The domestic sales volume was lower than the previous fiscal year. However, mainly due to the domestic selling price being raised in response to a cost increase, net sales were 158,799 million yen, an increase of 2,359 million yen (1.5%) from the previous fiscal year, and operating profit was 5,495 million yen, an increase of 4,617 million yen (526.0%) year on year.

2. Mineral Resources

Due to price revisions, net sales were 17,505 million yen, an increase of 137 million yen (0.8 %) from the previous fiscal year. However, mainly due to increased mining costs, operating profit was 2,986 million yen, a decrease of 162 million yen (5.2 %) year on year.

3. Cement-Related Products

Net sales decreased by 571 million yen (2.4 %) year on year to 23,020 million yen, mainly due to lower sales volume of concrete structure repair and reinforcement materials as well as heavy metal pollution control materials. Operating profit was 1,480 million yen, a decrease of 358 million yen (19.5 %) year on year.

4. Optoelectronics

Net sales grew 222 million yen (8.9 %) year on year to 2,732 million yen, mainly due to an increase in the sales volume of optical measurement equipment. Although it was improved by 298 million yen from the previous fiscal year due to cost reductions in optical communication parts and other factors, operating loss of 56 million yen was recorded.

5. Advanced Materials

Net sales grew by 2,396 million yen (15.3 %) year on year to 18,074 million yen, mainly due to changes in the product mix of electronic materials for semiconductor manufacturing equipment. Operating profit grew by 214 million yen (9.5 %) year on year to 2,479 million yen.

6. Other

Net sales decreased by 323 million yen (8.3%) year on year to 3,553 million yen due to decreased software sales, and operating profit decreased by 223 million yen (13.8%) year on year to 1,393 million yen.

(2) Overview of Consolidated Financial Status

Total assets at the end of the current fiscal year were 361,980 million yen, up 8,950 million yen from the end of the previous fiscal year. This was mainly due to increases in property, plant and equipment and investment securities.

Total liabilities at the end of the current fiscal year amounted to 164,031 million yen, up 4,662 million yen from the end of the previous fiscal year. This was mainly due to increases in bonds payable (including current portion of bonds payable) and income taxes payable, despite a decrease in commercial papers.

Net assets at the end of the current fiscal year totaled 197,948 million yen, up 4,288 million yen from the end of the previous fiscal year. This was mainly due to increases in retained earnings and valuation difference on available-for-sale securities.

Cash and cash equivalents (hereinafter referred to as “funds”) for the current fiscal year increased 34,539 million yen from operating activities, but decreased 28,566 million yen from investing activities and 5,954 million yen from financing activities, making for an increase of 77 million yen from the end of the previous fiscal year. As a result, the balance of funds at the end of the current fiscal year was 16,588 million yen (up 0.5% year on year).

(Operating Cash Flow)

Funds provided by operating activities were 34,539 million yen (38.8% increase in income compared with the previous fiscal year). This was mainly due to profit before income taxes of 16,041 million yen and depreciation of 23,591 million yen.

(Investment Cash Flow)

Funds used in investing activities were 28,566 million yen (30.9% increase in spending compared with the previous fiscal year). This was mainly due to an expenditure of 32,661 million yen for the acquisition of non-current assets, despite proceeds of 6,379 million yen from sales of investment securities.

(Financial Cash Flow)

Funds used in financing activities were 5,954 million yen (11.5% increase in spending compared to the previous fiscal year). This was mainly due to an expenditure of 31,000 million yen for redemption of commercial paper, despite income of 28,000 million yen from issuing commercial paper.

(3) Outlook for Next Fiscal Year

While the Japanese economy is expected to experience a moderate recovery, supported by improvements in employment and income conditions as well as the effects of economic measures, the outlook remains uncertain due to downside risks such as situations in the Middle East and the impact of the U.S. trade policies.

In the cement industry, public-sector demand is expected to stay at the same level as the previous fiscal year, due to demands for recovery from the Noto Peninsula Earthquake and other factors. Meanwhile private-sector demand is forecasted to decline due to a labor shortage, higher construction costs, and other factors. As a whole, domestic demand for cement is expected to decline.

The full-year earnings forecast for the fiscal year ending March 31, 2027 (FY2026) is for net sales of 234,500 million yen (up 4.8% year on year), ordinary profit of 14,500 million yen (up 0.7% year on year), and profit attributable to owners of the parent of 10,000 million yen (down 10.8 % year on year).

(4) Basic Policy on Profit Distribution and Dividends for Current and Next Fiscal Years

The Company recognizes profit distribution to shareholders as an important matter that is basically determined in accordance with earnings.

In order to secure this profit in the future, as an organization in the cement manufacturing industry, which is an equipment industry, it is necessary to invest in constant equipment improvement and renewal, and we believe that it is essential to expand internal reserves for this purpose.

Based on the above perspectives, we will determine stable and continuous dividends based on a comprehensive assessment of the business environment, future prospects, and distributions for the previous fiscal year.

For the fiscal year ended March 31, 2026, we paid an interim dividend of 60.00 yen per share. We plan to propose a year-end dividend of 60.00 yen per share to the General Meeting of Shareholders.

In addition, in the medium-term management plan starting in the fiscal year ending March 31, 2027 (fiscal 2026), we intend to maintain profitability of existing businesses, expand growth fields, and implement shareholder returns based on capital efficiency. During the 2026-28 medium-term management plan period, we will also continue to maintain an average total return ratio of 50% or more over these three years. We will set the minimum annual dividend per share at 120 yen.

Dividends for the fiscal year ending March 31, 2027, as described in the summary information "2. Dividend Status," we expect an interim dividend of 60.00 yen per share and a year-end dividend of 60.00 yen per share.

2. Basic Approach to Selecting Accounting Standards

The Group's policy is to prepare consolidated financial statements under Japanese standards for the time being, taking into account the comparability of consolidated financial statements between periods and between companies. Regarding the application of the International Financial Reporting Standards (IFRS) we plan to respond appropriately in consideration of future domestic and international situations.

3. Consolidated Financial Statements and Significant Notes Thereto

(1) Consolidated Balance Sheet

(Unit: Millions of yen)

	As of March 31, 2025	As of March 31, 2026
Assets		
Current assets		
Cash and deposits	16,554	16,633
Notes and accounts receivable – trade, and contract assets	40,992	42,120
Electronically recorded monetary claims – operating	7,912	8,968
Merchandise and finished goods	11,241	10,940
Work in process	70	66
Raw materials and supplies	23,482	22,018
Short-term loans receivable	377	518
Other	3,553	2,422
Allowance for doubtful accounts	(39)	(33)
Total current assets	104,143	103,655
Non-current assets		
Property, plant and equipment		
Buildings and structures	183,038	190,467
Accumulated depreciation	(131,306)	(134,443)
Buildings and structures, net	51,731	56,024
Machinery and equipment	508,169	520,903
Accumulated depreciation	(442,082)	(456,604)
Machinery and equipment, net	66,087	64,299
Land	39,067	39,121
Construction in progress	16,280	16,483
Other	40,472	41,026
Accumulated depreciation	(21,849)	(22,550)
Other, net	18,623	18,476
Total property, plant and equipment	191,789	194,404
Intangible assets		
Goodwill	31	-
Other	3,435	3,448
Total intangible assets	3,467	3,448
Investments and other assets		
Investment securities	39,372	43,731
Long-term loans receivable	4,305	4,043
Deferred tax assets	1,014	1,000
Retirement benefit asset	4,171	5,815
Other	4,831	6,022
Allowance for doubtful accounts	(66)	(140)
Total investments and other assets	53,629	60,472
Total non-current assets	248,886	258,324
Total assets	353,029	361,980

(Unit: Millions of yen)

	As of March 31, 2025	As of March 31, 2026
Liabilities		
Current Liabilities		
Notes and accounts payable - trade	28,266	27,590
Electronically recorded liabilities – operating	2,356	2,378
Short-term borrowings	18,822	17,809
Commercial papers	5,000	2,000
Current portion of long-term borrowings	8,648	9,672
Current portion of bonds payable	–	5,000
Income taxes payable	1,685	4,062
Provision for bonuses	2,688	2,823
Other	16,275	15,013
Total current liabilities	83,742	86,350
Non-current liabilities		
Bonds payable	25,000	25,000
Long-term borrowings	25,863	26,940
Deferred tax liabilities	9,558	10,383
Provision for retirement benefits for directors (and other officers)	125	125
Provision for PCB waste disposal costs	1	-
Retirement benefit liability	1,013	1,023
Provision for share awards	127	163
Asset retirement obligations	263	269
Other	13,672	13,775
Total non-current liabilities	75,626	77,680
Total liabilities	159,369	164,031
Net assets		
Shareholders' equity		
Share capital	41,654	41,654
Capital surplus	10,466	10,468
Retained earnings	119,737	122,541
Treasury shares	(992)	(1,446)
Total shareholders' equity	170,865	173,217
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	18,394	19,560
Foreign currency translation adjustment	451	403
Remeasurements of defined benefit plans	1,385	2,124
Total other accumulated comprehensive income	20,231	22,088
Non-controlling interests	2,562	2,642
Total net assets	193,660	197,948
Total liabilities and net assets	353,029	361,980

(2) Consolidated Statement of Income and Statement of Comprehensive Income

Consolidated Statement of Income

(Unit: Millions of yen)

	Previous consolidated fiscal year (from April 1, 2024, to March 31, 2025)	Current consolidated fiscal year (from April 1, 2025, to March 31, 2026)
Net sales	219,465	223,686
Cost of sales	169,388	167,034
Gross profit	50,077	56,651
Selling, general and administrative expenses	40,725	43,003
Operating profit	9,351	13,648
Non-operating income		
Interest income	138	129
Dividend income	1,300	1,089
Foreign exchange gains	-	301
Share of profit of entities accounted for using the equity method	-	265
Rental income	188	145
Other	645	983
Total non-operating income	2,273	2,914
Non-operating expenses		
Interest expenses	1,029	1,279
Foreign exchange losses	516	-
Share of loss of entities accounted for using the equity method	0	-
Other	711	877
Total non-operating expenses	2,258	2,157
Ordinary profit	9,367	14,405
Extraordinary income		
Gain on sale of non-current assets	75	458
Gain on sale of investment securities	4,361	5,465
Total extraordinary income	4,436	5,924
Extraordinary losses		
Loss on retirement of non-current assets	1,013	777
Loss on sale of non-current assets	2	1
Impairment losses	14	3,243
Other	-	265
Total extraordinary losses	1,030	4,288
Profit before income taxes	12,773	16,041
Income taxes – current	2,542	4,745
Income taxes – deferred	1,022	(83)
Total income taxes	3,564	4,662
Profit	9,208	11,378
Profit attributable to non-controlling interests	200	164
Profit attributable to owners of the parent	9,008	11,214

Consolidated Statement of Comprehensive Income

(Unit: Millions of yen)

	Previous consolidated fiscal year (from April 1, 2024, to March 31, 2025)	Current consolidated fiscal year (from April 1, 2025, to March 31, 2026)
Profit	9,208	11,378
Other comprehensive income		
Valuation difference on available-for-sale securities	(3,309)	1,162
Foreign currency translation adjustment	92	(119)
Remeasurements of defined benefit plans	(64)	739
Share of other comprehensive income of entities accounted for using the equity method	16	75
Total other comprehensive income	(3,266)	1,858
Comprehensive income	5,942	13,237
Comprehensive income attributable to:		
Owners of the parent	5,741	13,071
Non-controlling interests	200	165

(3) Consolidated Statement of Changes in Equity

Previous Consolidated Fiscal Year (From April 1, 2024, to March 31, 2025)

(Unit: Millions of yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	41,654	10,488	119,016	(311)	170,847
Changes during the period					
Dividend of surplus			(4,037)		(4,037)
Profit attributable to owners of the parent			9,008		9,008
Acquisition of treasury shares				(5,176)	(5,176)
Disposal of treasury shares		0		224	224
Cancellation of treasury shares		(4,271)		4,271	(0)
Transfer from retained earnings to capital surplus		4,249	(4,249)		-
Net changes during the period to items other than shareholders' equity					
Total changes during the period	-	(21)	721	(680)	18
Balance at end of period	41,654	10,466	119,737	(992)	170,865

	Accumulated other comprehensive income				Non-controlling interests	Total net assets
	Valuation difference on available-for-sale securities	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total other accumulated comprehensive income		
Balance at beginning of period	21,702	345	1,450	23,498	2,430	196,775
Changes during the period						
Dividend of surplus						(4,037)
Profit attributable to owners of the parent						9,008
Acquisition of treasury shares						(5,176)
Disposal of treasury shares						224
Cancellation of treasury shares						(0)
Transfer from retained earnings to capital surplus						-
Net changes during the period to items other than shareholders' equity	(3,307)	106	(64)	(3,266)	132	(3,133)
Total changes during the period	(3,307)	106	(64)	(3,266)	132	(3,114)
Balance at end of period	18,394	451	1,385	20,231	2,562	193,660

Current Consolidated Fiscal Year (From April 1, 2025, to March 31, 2026)

(Unit: Millions of yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	41,654	10,466	119,737	(992)	170,865
Changes during the period					
Dividend of surplus			(3,889)		(3,889)
Profit attributable to owners of the parent			11,214		11,214
Acquisition of treasury shares				(5,018)	(5,018)
Disposal of treasury shares				43	43
Cancellation of treasury shares		(4,521)		4,521	-
Changes in parent company's equity in transactions with non-controlling shareholders		1			1
Transfer from retained earnings to capital surplus		4,521	(4,521)		-
Net changes during the period to items other than shareholders' equity					
Total changes during the period	-	1	2,803	(453)	2,351
Balance at end of period	41,654	10,468	122,541	(1,446)	173,217

	Accumulated other comprehensive income				Non-controlling interests	Total net assets
	Valuation difference on available-for-sale securities	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total other accumulated comprehensive income		
Balance at beginning of period	18,394	451	1,385	20,231	2,562	193,660
Changes during the period						
Dividend of surplus						(3,889)
Profit attributable to owners of the parent						11,214
Acquisition of treasury shares						(5,018)
Disposal of treasury shares						43
Cancellation of treasury shares						-
Changes in parent company's equity in transactions with non-controlling shareholders						1
Transfer from retained earnings to capital surplus						-
Net changes during the period to items other than shareholders' equity	1,165	(48)	739	1,857	79	1,936
Total changes during the period	1,165	(48)	739	1,857	79	4,288
Balance at end of period	19,560	403	2,124	22,088	2,642	197,948

(4) Consolidated Statement of Cash Flow

(Unit: Millions of yen)

	Previous consolidated fiscal year (from April 1, 2024, to March 31, 2025)	Current consolidated fiscal year (from April 1, 2025 to March 31, 2026)
Cash flow from operating activities		
Profit before income taxes	12,773	16,041
Depreciation	22,573	23,591
Impairment loss	14	3,243
Amortization of goodwill	31	31
Increase (decrease) in retirement benefit liability	(341)	(546)
Increase (decrease) in provision for retirement benefits for directors (and other officers)	2	(0)
Increase (decrease) in allowance for doubtful accounts	(35)	68
Interest and dividend income	(1,438)	(1,218)
Interest expense	1,029	1,279
Foreign exchange losses (gains)	51	(385)
Share of loss (profit) of entities accounted for using equity method	0	(265)
Gain on sale of non-current assets	(75)	(458)
Loss on sale of non-current assets	2	1
Loss on retirement of non-current assets	186	230
Loss (gain) on sale of investment securities	(4,361)	(5,465)
Decrease (increase) in trade receivables	3,941	(1,928)
Decrease (increase) in inventories	788	1,595
Increase (decrease) in trade payables	(3,011)	(655)
Other	(3,739)	1,557
Subtotal	28,393	36,716
Interest and dividends received	1,445	1,212
Interest paid	(993)	(1,227)
Income taxes paid	(3,960)	(2,162)
Net cash provided by (used in) operating activities	24,885	34,539
Cash flow from investing activities		
Purchase of non-current assets	(27,645)	(32,661)
Proceeds from sale of non-current assets	111	615
Purchase of investment securities	(5)	(3,123)
Proceeds from sale of investment securities	5,849	6,379
Loan advances	(681)	(740)
Proceeds from collection of loans receivable	582	980
Other	(27)	(17)
Net cash provided by (used in) investing activities	(21,816)	(28,566)

	(Unit: Millions of yen)	
	Previous consolidated fiscal year (from April 1, 2024, to March 31, 2025)	Current consolidated fiscal year (from April 1, 2025, to March 31, 2026)
Cash flow from financing activities		
Net increase (decrease) in short-term borrowings	(6,450)	(1,012)
Proceeds from long-term borrowings	8,580	11,050
Repayments of long-term borrowings	(8,323)	(8,949)
Proceeds from issuance of bonds	5,000	5,000
Proceeds from issuance of commercial papers	5,000	28,000
Redemption of commercial papers	-	(31,000)
Proceeds from sale of treasury shares	224	43
Purchase of treasury shares	(5,176)	(5,018)
Dividends paid	(4,037)	(3,889)
Dividends paid to non-controlling interests	(67)	(83)
Other	(90)	(95)
Net cash provided by (used in) financing activities	(5,341)	(5,954)
Effect of exchange rate change on cash and cash equivalents	121	59
Net increase (decrease) in cash and cash equivalents	(2,150)	77
Cash and cash equivalents at beginning of period	18,662	16,511
Cash and cash equivalents at end of period	16,511	16,588

(5) Notes to Consolidated Financial Statements

(Notes to Going Concern Assumptions)

Not applicable.

(Segment Information etc.)

a. Segment Information

I. Overview of Reportable Segments

The Company's reportable segments are the Company's constituent units for which separate financial information is available and are subject to regular review by the Board of Directors in order to make decisions on the allocation of management resources and to evaluate performance.

The Company consists of segments by product and service based on the cement segment and business divisions. We have six reportable segments: "Cement," "Mineral Resources," "Cement-Related Products," "Optoelectronics," "Advanced Materials," and "Other."

The major products in each segment are as follows.

Reportable segments	Major products
Cement	Various cements, cement-based solidifying agents, ready-mixed concrete, electric power supply, raw material and fuel recycling, engineering
Mineral Resources	Limestone, dolomite, calcium carbonate, aggregate, silica fine powder
Cement-Related Products	Concrete structure repair/reinforcement (materials and construction), various admixtures, heavy metal pollution control materials, fish reefs and seaweed reefs, cathodic protection methods, various ground improvement constructions, PC (products and construction), various Hume pipes
Optoelectronics	Optical communication parts, optical measurement equipment, optoelectronic devices
Advanced Materials	Various ceramics, various nanoparticle materials, antibacterial agents, cosmetic materials, various functional paints
Other	Real estate rental, software development

II. Information About Amounts of Sales, Income or Loss, Assets, Liabilities and Other Items by Reportable Segment
Previous Consolidated Fiscal Year (From April 1, 2024, to March 31, 2025) (Unit: Millions of yen)

	Reportable segments							Note 1	Note 2
	Cement	Mineral Resources	Cement-Related Products	Opto-electronics	Advanced Materials	Other	Total	Adjustment amount	Consolidated
Net sales and operating profit									
Net sales									
(1) Net sales to external customers	156,440	17,367	23,591	2,510	15,678	3,876	219,465	-	219,465
(2) Intersegment sales and transfer	3,724	2,960	2,515	2	-	4,900	14,102	(14,102)	-
Total	160,164	20,328	26,107	2,512	15,678	8,777	233,568	(14,102)	219,465
Segment income/loss	877	3,148	1,839	(355)	2,264	1,617	9,391	(39)	9,351
Segment assets	258,866	42,406	19,631	1,825	20,107	20,507	363,345	(10,315)	353,029
Other items									
Depreciation	17,520	2,530	516	97	1,403	473	22,542	31	22,573
Amortization of goodwill	-	-	31	-	-	-	31	-	31
Increase in tangible and intangible assets	21,209	5,124	389	103	3,913	85	30,825	-	30,825

(Notes) 1. The adjustment amount is as follows:

- (1) Segment income/loss adjustment of minus 39 million yen is intersegment transaction elimination.
 - (2) Adjustment of segment assets of minus 10,315 million yen is 20,593 million yen in company-wide assets that are not allocated to the business segment, and minus 30,909 million yen in intersegment transaction eliminations. Company-wide assets are mainly long-term investment funds (investment securities) of the Company and assets related to administrative departments.
 - (3) The depreciation adjustment amount of 31 million yen is depreciation of company-wide assets of 40 million yen and intersegment elimination of minus 8 million yen.
2. Segment income/loss is under adjustment with operating profit of the consolidated statement of income.

Current Consolidated Fiscal Year (From April 1, 2025 to March 31, 2026)

(Unit: Millions of yen)

	Reportable segments							Note 1	Note 2
	Cement	Mineral Resources	Cement-Related Products	Opto-electronics	Advanced Materials	Other	Total	Adjustment amount	Consolidated
Net sales and operating profit									
Net sales									
(1) Net sales to external customers	158,799	17,505	23,020	2,732	18,074	3,553	223,686	-	223,686
(2) Intersegment sales and transfer	4,318	3,482	2,138	-	-	5,016	14,955	(14,955)	-
Total	163,117	20,988	25,158	2,732	18,074	8,570	238,642	(14,955)	223,686
Segment income/loss	5,495	2,986	1,480	(56)	2,479	1,393	13,778	(130)	13,648
Segment assets	258,809	47,327	20,356	1,400	27,835	19,966	375,695	(13,715)	361,980
Other items									
Depreciation	18,529	2,856	451	89	1,205	427	23,559	31	23,591
Amortization of goodwill	-	-	31	-	-	-	31	-	31
Increase in tangible and intangible assets	16,158	5,395	397	234	8,787	571	31,544	-	31,544

(Notes) 1. The adjustment amount is as follows:

- (1) Segment income/loss adjustment of minus 130 million yen is intersegment transaction elimination.
 - (2) Adjustment of segment assets of minus 13,715 million yen is 20,149 million yen in company-wide assets that are not allocated to the business segment, and minus 33,865 million yen in intersegment transaction elimination. Company-wide assets are mainly long-term investment funds (investment securities) of the Company and assets related to administrative departments.
 - (3) The depreciation adjustment amount of 31 million yen is depreciation of company-wide assets of 37 million yen and intersegment eliminations of minus 6 million yen.
2. Segment income/loss is under adjustment with operating profit of the consolidated statement of income.

b. Related Information

Previous consolidated fiscal year (from April 1, 2024, to March 31, 2025)

1. Information by product or service

A description is omitted because the segment information has the same information.

2. Information by Region

Net sales and property, plant and equipment

Net sales and property, plant and equipment in Japan account for more than 90% of total sales on the consolidated statement of income and property, plant and equipment on the consolidated balance sheet. Therefore, a description of information by region is omitted.

Current consolidated fiscal year (From April 1, 2025, to March 31, 2026)

1. Information by product or service

A description is omitted because the segment information has the same information.

2. Information by Region

Net sales and property, plant and equipment

Net sales and property, plant and equipment in Japan account for more than 90% of total sales on the consolidated statement of income and property, plant and equipment on the consolidated balance sheet. Therefore, a description of information by region is omitted.

c. Information on Impairment Losses on Non-current Assets by Reportable Segment

Previous Consolidated Fiscal Year (From April 1, 2024, to March 31, 2025)

(Unit: millions of yen)

	Reportable segments							Adjustment amount	Consolidated
	Cement	Mineral Resources	Cement-Related Products	Opto-electronics	Advanced Materials	Other	Total		
Impairment loss	0	8	-	-	-	-	9	5	14

Current Consolidated Fiscal Year (From April 1, 2025, to March 31, 2026)

(Unit: millions of yen)

	Reportable segments							Adjustment amount	Consolidated
	Cement	Mineral Resources	Cement-Related Products	Opto-electronics	Advanced Materials	Other	Total		
Impairment loss	3,118	-	-	-	104	20	3,243	-	3,243

d. Information on Goodwill Amortization and Unamortized Balance by Reportable Segment

Previous Consolidated Fiscal Year (From April 1, 2024, to March 31, 2025)

(Unit: millions of yen)

	Reportable segments							Adjustment amount	Consolidated
	Cement	Mineral Resources	Cement-Related Products	Opto-electronics	Advanced Materials	Other	Total		
Amortization amount	-	-	31	-	-	-	31	-	31
Balance at end of period	-	-	31	-	-	-	31	-	31

Current Consolidated Fiscal Year (From April 1, 2025, to March 31, 2026)

(Unit: millions of yen)

	Reportable segments							Adjustment amount	Consolidated
	Cement	Mineral Resources	Cement-Related Products	Opto-electronics	Advanced Materials	Other	Total		
Amortization amount	-	-	31	-	-	-	31	-	31
Balance at end of period	-	-	-	-	-	-	-	-	-

(Information Per Share)

Item	Previous consolidated fiscal year From April 1, 2024, to March 31, 2025	Current consolidated fiscal year From April 1, 2025, to March 31, 2026
Net assets per share (yen)	5,793.86	6,162.78
Basic earnings per share (yen)	270.37	349.58

(Notes) 1. Diluted earnings per share are not stated as there are no dilutive shares.

2. The basis for calculating basic earnings per share is as follows.

	Previous consolidated fiscal year From April 1, 2024, to March 31, 2025	Current consolidated fiscal year From April 1, 2025, to March 31, 2026
Profit attributable to owners of the parent (millions of yen)	9,008	11,214
Amount not attributable to common shareholders (millions of yen)	-	-
Profit attributable to parent company for common shareholders (millions of yen)	9,008	11,214
Average number of shares during the period (shares)	33,317,888	32,078,913

(Significant Subsequent Matters)

Not applicable.

4. Supplementary Information

(1) Consolidated Net Sales and Profit or Loss by Segment (YoY Comparison)

(Unit: millions of yen)

	Previous consolidated fiscal year	Current consolidated fiscal year	Year-on-year basis	Year-on-year rate of change (%)
Cement	156,440	158,799	2,359	1.5
Mineral Resources	17,367	17,505	137	0.8
Cement-Related Products	23,591	23,020	(571)	(2.4)
Optoelectronics	2,510	2,732	222	8.9
Advanced Materials	15,678	18,074	2,396	15.3
Other	3,876	3,553	(323)	(8.3)
Net sales for external customers	219,465	223,686	4,221	1.9
Cement	877	5,495	4,617	526.0
Mineral Resources	3,148	2,986	(162)	(5.2)
Cement-Related Products	1,839	1,480	(358)	(19.5)
Optoelectronics	(355)	(56)	298	-
Advanced Materials	2,264	2,479	214	9.5
Other	1,617	1,393	(223)	(13.8)
Adjustment amount	(39)	(130)	(90)	-
Operating profit	9,351	13,648	4,296	45.9
Non-operating income	2,273	2,914	641	28.2
Non-operating expenses	2,258	2,157	(100)	(4.4)
Non-operating income (expenses), net	15	756	741	-
Ordinary profit	9,367	14,405	5,038	53.8
Extraordinary income	4,436	5,924	1,487	33.5
Extraordinary losses	1,030	4,288	3,258	316.1
Extraordinary income (losses), net	3,405	1,635	(1,770)	(52.0)
Profit attributable to owners of the parent	9,008	11,214	2,205	24.5

(2) Individual Financial Statements
(Individual Balance Sheet)

(Unit: millions of yen)

Item	Previous fiscal year (March 31, 2025)	Current fiscal year (March 31, 2026)	Comparison
(Assets)	299,440	305,239	5,798
Current assets	74,988	75,119	131
Cash and deposits	12,886	13,334	447
Notes and accounts receivable – trade	25,974	28,063	2,088
Electronically recorded monetary claims – operating	2,621	3,364	742
Inventories	28,233	26,530	(1,702)
Other current assets	5,273	3,827	(1,445)
Non-current assets	224,452	230,120	5,667
Property, plant and equipment and intangible assets	161,067	162,886	1,819
Investment securities	32,747	36,624	3,876
Other non-current assets	30,637	30,608	(28)
Total assets	299,440	305,239	5,798
(Liabilities)	157,796	162,868	5,072
Current liabilities	89,711	95,173	5,462
Accounts payable – trade	19,045	19,010	(34)
Bonds payable and short-term borrowings	54,099	58,030	3,930
Other current liabilities	16,566	18,133	1,566
Non-current liabilities	68,084	67,694	(390)
Bonds payable and long-term borrowings	47,642	46,605	(1,036)
Deferred tax liabilities	7,642	8,129	486
Other non-current liabilities	12,799	12,959	159
(Net assets)	141,644	142,371	726
Share capital	41,654	41,654	-
Capital surplus	10,413	10,413	-
Retained earnings	72,251	72,303	52
Treasury shares	(992)	(1,446)	(453)
Valuation and translation adjustments	18,318	19,445	1,127
Total liabilities and net assets	299,440	305,239	5,798

(Individual Income Statement)

(Unit: millions of yen)

Item	Previous fiscal year (from April 1, 2024, to March 31, 2025)	Current fiscal year (from April 1, 2025, to March 31, 2026)	Comparison
Net sales	176,773	179,093	2,320
Cost of sales	142,343	139,205	(3,137)
Selling, general and administrative expenses	31,404	32,899	1,495
Operating profit	3,025	6,987	3,962
Non-operating income	3,457	4,205	747
Interest and dividend income	3,048	2,964	(83)
Other non-operating income	409	1,240	831
Non-operating expenses	2,242	2,078	(163)
Interest expenses	993	1,339	345
Other non-operating expenses	1,248	739	(509)
Ordinary income	4,240	9,114	4,873
Extraordinary income	4,398	5,730	1,332
Extraordinary losses	1,015	4,000	2,985
Profit before income taxes	7,623	10,843	3,220
Income taxes – current	823	2,380	1,556
Profit	6,799	8,463	1,663

(Individual Statement of Changes in Equity)

(From April 1, 2025, to March 31, 2026)

(Unit: millions of yen)

	Shareholders' equity								
	Share capital	Capital surplus			Retained earnings				
		Legal capital surplus	Other capital surplus	Total capital surplus	Other retained earnings				Total retained earnings
					Exploration reserve	Reserve for tax purpose reduction entry of non-current assets	General reserve	Retained earnings brought forward	
Balance at beginning of period	41,654	10,413	-	10,413	10	1,869	25,097	45,273	72,251
Changes during the period									
Dividend of surplus								(3,889)	(3,889)
Reversal of exploration reserves					(10)			10	-
Reversal of reserve for reduction entry of non-current assets						(74)		74	-
Profit								8,463	8,463
Acquisition of treasury shares									
Disposal of treasury shares									
Cancellation of treasury shares			(4,521)	(4,521)					
Transfer from retained earnings to capital surplus			4,521	4,521				(4,521)	(4,521)
Net changes during the period to items other than shareholders' equity									
Total changes during the period	-	-	-	-	(10)	(74)	-	137	52
Balance at end of period	41,654	10,413	-	10,413	-	1,795	25,097	45,411	72,303

	Shareholders' equity		Valuation and translation adjustments		Total net assets
	Treasury shares	Total shareholders' equity	Valuation difference on available-for-sale securities	Total valuation and translation adjustments, etc.	
Balance at beginning of period	(992)	123,326	18,318	18,318	141,644
Changes during the period					
Dividend of surplus		(3,889)			(3,889)
Reversal of exploration reserves		-			-
Reversal of reserve for reduction entry of non-current assets		-			-
Profit		8,463			8,463
Acquisition of treasury shares	(5,018)	(5,018)			(5,018)
Disposal of treasury shares	43	43			43
Cancellation of treasury shares	4,521	-			-
Transfer from retained earnings to capital surplus		-			-
Net changes during the period to items other than shareholders' equity			1,127	1,127	1,127
Total changes during the period	(453)	(400)	1,127	1,127	726
Balance at end of period	(1,446)	122,925	19,445	19,445	142,371