# We will contribute to the sustainment and ongoing credentials and technology cultivated in the Cement

In November 1907, the Company was founded as Iwaki Cement Co., Ltd. in Yokohama. In the following year, the Company built the current Yotsukura Kogyosho in Yotsukura-cho, Iwaki City, Fukushima Prefecture, and commenced the cement manufacturing business. In October 1963, the Company changed its name to Sumitomo Cement Co., Ltd., joining the Sumitomo Group, and became a member of the Hakusuikai in the following year. Subsequently, in October 1994, Sumitomo Osaka Cement Co., Ltd. was established following a merger with Osaka Cement Co., Ltd., and has been operating to this day. Since the Company's

#### Sumitomo Cement Co., Ltd.

#### 1907

Founded as Iwaki Cement Co., Ltd.

#### 1925

Merged with Hinode Cement Co., Ltd. (Current Hachinohe Cement Co., Ltd.)

#### 1940

Merged with Fukoku Cement Co., Ltd. (Current Tochigi Plant)

#### 1960

Merged with Kawasaki Cement Co., Ltd. (Current Gifu Plant)

#### 1963

Changed the company name to Sumitomo Cement Co., Ltd. Joined the Sumitomo Group

#### 1966

Newly established Ako Plant



#### Sumitomo Osaka Cement Co., Ltd.

#### 1994

business.

to the Battery Materials business.

#### 2007

Invested in Yunnan Kungang & K.Wah

development of a prosperous society based on the

establishment over 100 years ago, we have consistently taken on the part of the responsibilities for the business in the public

sector to develop social infrastructures through our supply of cement. Further, the Company is currently engaged in a variety of

businesses, ranging from the Mineral Resources business branched off from the Cement business, the Cement-Related Products

business, the Optoelectronics business utilizing in-house optoelectronics and nanotechnology, the Advanced Materials business,

#### 2012

to the Great East Japan Earthquake

The 100th anniversary since its foundation

### 2020

Announced Fiscal 2020-2022 Medium-Established the Sustainable Measures

Aim to enhance corporate value and create a sustainable society

# Osaka Cement Co., Ltd.

#### 1916

Founded as Cement Division of Osaka Yogyo Co., Ltd.

#### 1926

Established Osaka Yogyo Cement Co., Ltd.

#### 1952

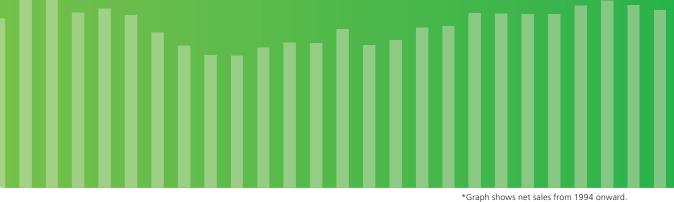
Newly established Ibuki Plant (production stopped in 2003)

### 1961

Newly established Kochi Plant

#### 1963

Changed the company name to Osaka Cement Co.,



1990

2000

# 1900

### Products and Technologies

#### 1927

Commenced to manufacture and rolled out Japan's first high-strength cement



Constructed the Osaka City Subway using the high-

#### 1949

Commenced to manufacture Japan's first ready-mixed concrete



Narihirahashi Plant

#### 1954

Newly established Hamamatsu Plant, which employs Japan's first large-scale lepol-type kiln



Hamamatsu Plant

#### 2002

Completed New Technology Research Laboratory "Nano Tera Technology Center"



New Technology Research Laboratory

#### 2009

Commenced operation of biomass power generation facilities at Tochigi Plant



Biomass power generation facilities

#### 2012

Completed a new plant for lithium-ion battery cathode materials in Vietnam



Vietnam Plant

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# We aim to enhance corporate value

#### Intensifying natural disasters Aging social infrastructure Business Creating a recycling-based society environment Building ICT/IoT-driven society Climate change issues

- ·A decrease in the domestic cement
- Enforcement of greenhouse gas emission regulations
- Variable energy prices
- Fade-out of inefficient coal-fired
- · Market contraction due to technology innovation

# Opportunities

- Strengthen competitiveness through development of alliances with the same industry peers, and increase revenue through advancement into overseas markets
- Reduce greenhouse gas emission, enhance energy-saving equipment technology
- •Increase revenue through recycling promotion
- Attain growth opportunities through the development of new technologies

### The Sumitomo Osaka Cement Group's dominance

#### Stable supply system

Risks

Efficient operations and logistics platform Rich mineral content and high-purity limestone

#### Technologies and competitive edge

Cement, concrete, and technology related to highperformance products Competitive patent portfolios

#### Human talent

Sumitomo business spirit Human resources with a high level of expertise

#### **Financial** indicators

Stable financial position

#### Cement-related Business

- Early commercialization of overseas business
- Expansion of business domains for Mineral Resources business and Cement-Related Products business

#### High-Performance Product Business

Medium-term Management Plan

# and create a sustainable society.

Care for the global environment and contribute to the sustainment and ongoing development of a prosperous society

## **Shareholders** and investors

Stable dividends Swift and accurate disclosure

#### Customers

Stable supply of high-quality products Response to customer needs

# **Business partners**

Fair and impartial trade

### Local communities

Care for the environment and safety in the communities Contribution to local econom and employment

### **Employees**

Safe and healthy workplace Development of diverse human resources

Stable growth harnessed by the Cement-related business and the **High-Performance Product business** 

#### Cement-related Business

- > Improve profitability and develop the business platform for cement and cement-related solidification materials
- ≫ Expand related businesses (Overseas) business/Mineral Resources business / Cement-Related Products business)



#### **High-Performance Product Business**

Secure existing mainstay products' competitiveness and develop new

### **Foundation to Support Value Creation**

Management philosophy: To be a business group that society through tireless technological innovation and

Contribute to the Sustainment and Ongoing Development of a

Care for the Global **Environment** 

wide-ranging business activities.

Develop and Utilize Human Resources

helps preserve the global environment and contributes to the sustainment and ongoing development of a prosperous

2050 "Carbon Neutral" Vision "SO-CN2050"

**Prosperous Society** 

Contribute to the Developmen of a Recycling-based Society

**Enhance Governance** 

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